Reference	Savings 2010_11	Savings 2011_12	Savings 2012_13	Total savings	Comments
	£m	£m	£m	£m	
Service review – operational cost savings	0.250			0.250	Budgets reduced centrally for 2010_11 following service review
Management de-layering	0.581			0.581	Commencing December 2010 – These savings were accepted on the assumption of RFID investment – elements of front line service were included in the saving
Further staff structure savings		0.077	0.055	0.132	Can be achieved through R.F.I.D. investment
R.F.I.D. staff savings		0.093	0.067	0.160	Staff cost savings in level 2 and level 3 libraries following installation of RFID self service units
Core hours rationalisation		0.050	0.014	0.064	Staff savings at other libraries, as a result of RFID investment
Book fund savings		0.117	0.032	0.149	
Total savings (£m)	0.831	0.337	0.168	1.336	